

**Attachment 5**  
**RFP 400-09-402**  
**~~CLIENT~~ REFERENCES**

STATE OF CALIFORNIA

CALIFORNIA ENERGY COMMISSION  
CONTRACTS OFFICE

**~~CLIENT~~ REFERENCES**

**ATTACHMENT 5**

For the prime contractor and each subcontractor, provide a minimum of 3 references who can independently assess that prime's or subcontractor's effectiveness in previously delivering similar programs or meeting similar responsibilities, use additional pages as needed.

Reference #1

Name of Organization	
Address	
Contact Name	
Contact Title	
Contact Phone Number	
Describe the <u>previously delivered similar programs or similar responsibilities met.</u> <del>services and products</del> your firm provided to the organization.	